

Appendix – Qualitative interview methodology

This paper is based on prior field research on three police institutions in Latin America conducted for the author's dissertation, which focused on the emergence of police reform and participatory security institutions in Argentina, Brazil, and Colombia. Initial fieldwork for this paper was conducted by the author in São Paulo, Brazil; Bogotá, Colombia; and Buenos Aires, Argentina over a period of 16 months in 2010, 2011, and 2012. Two additional months of field research was conducted by the author in 2017 (one month) and 2019 (one month).

The paper is based on semi-structured interviews with 80 police officials of various ranks, as well as civil society advocates in São Paulo, Brazil and Bogotá, Colombia. Police officials were selected for interviews based on their current or former positions in police leadership and in particular in positions relating to particular reforms (such as community policing). Additional interviews with police officials were conducted based on snowball sampling, in which previous interviewees suggested additional officials that could further speak to particular areas of policing or specific reforms. Civil society advocates were selected for interviews based on their work in organizations that specifically deal with policing, security, and/or police violence.

Sample interview questionnaires for police officials and civil society advocates are below.

SAMPLE SEMI-STRUCTURED INTERVIEW QUESTIONNAIRE

Police officials

1. Let's talk about your background in the PM.
2. When you took over as commander of the Military Police in the Capital, what were your expectations? What were your objectives?
3. How would you define the evolution of the crime patterns in the city of São Paulo?
4. How would you evaluate the performance of the Military Police today?
5. How would you evaluate the education and training of the Military Police?
6. What is the situation of the Military Police resources?
7. What are the biggest changes you have observed in the Military Police throughout your professional career?
8. What are the main challenges that the police must face in this city?
9. Can you describe for me the relationship between the police and society in SP?
10. What should be the goal of community participation in security? What model of participation do you think is correct?

SAMPLE SEMI-STRUCTURED INTERVIEW QUESTIONNAIRE
Civil Society Representatives

1. Let's talk about your background in the issue of policing and security.
2. When you began your work in [organization], what were your expectations? What were your objectives?
3. How would you define the evolution of the crime patterns in the city of São Paulo?
4. How would you evaluate the performance of the Military Police today?
5. How would you evaluate the education and training of the Military Police?
6. How would you evaluate the Military Police resources and capacity?
7. What are the biggest changes you have observed in the Military Police?
8. What are the main challenges that the police must face in this city?
9. Can you describe for me the relationship between the police and society in SP?
10. What should be the goal of community participation in security? What model of participation do you think is correct?
11. How would you characterize the problem of police violence in São Paulo?
12. How would you describe the effectiveness of civilian oversight of the Military Police?