**Appendix 2 Interview Outline for Focus Groups**

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| **Interview questions** | **Follow-up questions** |
| 1. What are the main problems in public health service management in Beijing? | * What is the role that government, health administration, professional public health institutions and medical institutions should play in improving public health services? * Is it clear how public health functions are allocated between the Government, the health administration, the professional public health institutions and the medical institutions? * What are the problems in the construction of public health information systems? |
| 1. What are the main conflicts and problems in the system and mechanisms for the development of public health service management in Beijing? | * What are the problems in the institutional mechanisms within the health system? * What is the status of the coordination and cooperation between the health system and other relevant departments (such as the Ministry of Finance, the Environment & Environment Department, the Ministry of Human and Social Affairs, etc.)? * What are the problems? |
| 1. Is Beijing public health service funding sufficient? | * Are there other sources of financing for public health in addition to government investment? * How can public health funds be used more effectively (hardware configuration and personnel allocation) and what dynamic adjustments can be made? |
| 1. What is the urrent situation and what are the problems of resources allocation in the public health services in Beijing? | * Is the allocation of public health resources reasonable? * Is the allocation of resources in urban and rural counties balanced? * Is the public health personnel configuration adequate and reasonable? * What are the main problems of the development of public health personnel and the construction of the team? |